### Members present:

х	Michael Bell, Chapter Representative	х	Karly Moore
х	Judy Boyd via phone	х	Danielle Poirier
х	Brad DeBoer, Chapter Representative	х	John Ringer
х	Hilary DelRoss, Vice-Chair	х	Alex Showerman
х	Jeff Dickson, Secretary		Adam St. Germain
х	Nancy Lukes	х	Tom Stuessy, Executive Director

#### Guest:

Agenda Item	Discussion	Action Items
Welcome, Intros, & Ground Rules Overview of	<ul> <li>Hilary welcomed new members</li> <li>Discussed establishing ground rules/guidelines around how we want to conduct meetings</li> <li>Jeff discussed process for making and passing Motions</li> </ul>	ALL - Provide
Meeting Format	<ul> <li>Executive Reports         <ul> <li>ED</li> <li>Treasurer</li> </ul> </li> <li>Approval of Meeting Minutes         <ul> <li>October 17, 2018</li> <li>Hilary moved to approve, Mike seconded, all approved, none opposed, new members abstained.</li> <li>October 30, 2018</li> <li>Hilary moved to approve, Mike seconded, all approved, none opposed, new members abstained</li> </ul> </li> <li>Action Items         <ul> <li>October - All provide Tom 5-7 names of potential annual fund donors, or personalize and send the document directly: <a href="https://drive.google.com/drive/u/1/folders/1UUQEA0U7h8Xj-UybgclARv-RTI4RxUvJ?ogsrc=32">https://drive.google.com/drive/u/1/folders/1UUQEA0U7h8Xj-UybgclARv-RTI4RxUvJ?ogsrc=32</a></li> </ul> </li> <li>Committee Reports</li> <li>New Business</li> </ul>	Tom with 5-7 names of potential annual fund donors, or personalize and send the document directly: https://drive.goo gle.com/drive/u/ 1/folders/1UUQE A0U7h8Xj-Uyb9cl ARV-RTI4RxUvJ?o gsrc=32

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Defining Accountability	<ul> <li>Hilary discussed shifting the culture of the Board to improve our processes and productivity, and intentionality about follow through and defining our commitments is essential to that</li> <li>Individual accountability         <ul> <li>What are our expectations for ourselves and others on the team?</li> <li>Sharing feedback about progress and roadblocks early and often relative to how we are meeting goals is key to keeping everyone informed, handling conflicts, maintaining respect and consistency</li> </ul> </li> <li>Board accountability         <ul> <li>What are the expectations for the Board with respect to the external mountain bike community?</li> </ul> </li> <li>Nancy explained quarterly "results-based accountability" as an option         <ul> <li>What did we say we'd do</li> <li>How much did we do</li> <li>How well did we do it</li> <li>What worked</li> <li>What worked</li> <li>What worked</li> <li>What going on along with what we are doing</li> <li>Karly discussed using "yes and" as a tool for discussing ideas, enhancing ideas you may disagree with rather than shooting down ideas</li> <li>Alex proposed including action items in email sending out agenda prior to meetings</li> <li>Danielle suggested using an online tool for planning and accountability, such as Base Camp or other digital tools</li></ul></li></ul>	Alex - set up Slack for the BOD to use
Committees	<ul> <li>Executive Committee</li> <li>Hilary expressed some apprehension about continuing to serve as Vice-Chair given upcoming increase in grad school workload</li> <li>Michael noted he is no longer on the STAB board and therefore can no longer serve as a Chapter Liaison</li> <li>Alex is on the WATA board and expressed an interest in taking Michael's place as Chapter Liaison</li> </ul>	Karly, John, Danielle, and Nancy - think about which subcommittees you would like to serve on

- Hilary moved to appoint Alex as a Chapter Liaison, Jeff seconded the motion, all voted in favor, none opposed
- John has discussed the Treasurer position with Melissa Moore and Tom and went over the budget with them recently, and is happy to take on the role
  - Tom explained the time requirements of the Treasurer role
- There was discussion of amending the Bylaws to eliminate requirement of one-year service prior to appointment. Judy pointed out that Bylaws do allow new BOD members to serve in Executive Committee roles
- Discussion was had that Jeff would serve as Chair, Hilary would serve as Vice-Chair, and Michael would serve as Secretary.
- Alex moved to accept that slate of candidates as Jeff (Chair), Hilary (VC), Michael (Secretary), and John (Treasurer). Karly seconded. All approved, none opposed.
- Working Committees need to be established, and at prior Special Meeting members were interested in the following:
  - Marketing & PR
    - Alex (kickstarter of subcommittee)
    - Hilary
    - Judy (Ambassador program)
  - Government Policy
    - Brad
    - Jeff
  - Chapter Relations
    - Alex
    - Michael
    - Brad
  - Finance/Development
    - Brad
  - ED & Peer Evaluations
    - Executive Team
  - Diversity
- Judy observed that the Bylaws seem to limit the Board to a Policy & Governance board rather than a working board, and whether that imposes some limitations on what subcommittees can and cannot do

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	<ul> <li>Danielle noted that non-BOD members can likely and may be interested in participating on subcommittees</li> <li>Alex observed that we also need to ensure we are holding volunteers accountable in alignment with our agreed-upon culture shift</li> </ul>	
2019 Meeting Schedule	<ul> <li>Hilary inquired about preferred meeting days, times, locations and length of meetings</li> <li>Two hour meetings seem to be the best option, may need to discuss starting occasional meetings earlier or remaining later, but agreeing in advance</li> <li>Discussed rotating the meeting locations around the state, inviting stakeholders to join meetings</li> <li>Next meeting will be Jan 7th 6-8 pm in waterbury</li> </ul>	All - Is there a different city/town that would work well/better for meeting than Waterbury?  Next meeting will be Jan 7th 6-8 pm in waterbury
Fundraising Culture	<ul> <li>Nancy discussed how fundraising is an important part of building VMBA capacity</li> <li>Most people don't do fundraising because they don't know how or think they don't know how</li> <li>Would like to take a portion of each meeting to train board members how to fundraise</li> <li>Would like us to report out on where we are in meeting fundraising goals</li> <li>Noted that Board members should be fundraising and also contributing financially</li> <li>Can't ask others to donate if we are not modeling this behavior by donating ourselves</li> <li>Alex pushed back on expectation that individual board members contribute financially because it could limit the diversity of the board by excluding certain members</li> <li>Nancy reinforced that there is no minimum donation expected from current members, but members should be donating something</li> <li>Alex and others were on board with the expectation that we contribute whatever we are able</li> <li>Nancy noted that "stewarding" is also a critical component of fundraising</li> </ul>	All - Go onto the G Drive and pull up the donor letter to send to your 5-7 contacts: https://drive.google.com/drive/u/1/folders/1UUQEA0U7h8Xj-Uyb9clARv-RTI4RxUvJ?ogsrc=32

	<ul> <li>Dividing up larger donors among members, and building a relationship with them by reaching out and by informing them about their impact on the community</li> <li>John noted that keeps the revenue steady (or increasing) on a year-to-year basis as well</li> </ul>	
Executive Director Compensation	<ul> <li>The Board previously authorized Tom to establish a 401k for himself, with 3% matching, but not for VMBA staff         <ul> <li>Tom recently learned that nonprofits giving a 401k to one employee must give it to all employees if they have worked for 12 months and exceed 1,000 hours per year</li> </ul> </li> <li>Tom proposed that because time has run out to restructure the 401k to include current staff, he take his 2018 3% match as a bonus and the 401k structure be agreed upon in early-2019</li> <li>Jeff moved to allow Tom to pay himself a bonus equal to the 3% match he was authorized to receive in 2018. Hilary seconded. Tom confirmed he is OK with this arrangement. All approved. None opposed.</li> </ul>	Executive Team- Schedule Tom's evaluation and review 2019 HR policies
Fest Update	<ul> <li>Michael explained to new members that the Fest has not taken off to a significant extent and doesn't provide much tangible benefit or promote VMBA</li> <li>Michael ran elimination of VMBA fest by the STAB team, which is interested in doing something less mountain bike specific</li> <li>Michael advised Tom that if VMBA wants to use the fest or fest name elsewhere, VMBA should feel free</li> <li>Tom reported that Killington is very interested in hosting the Fest and is willing to put in most of the time/resources         <ul> <li>VMBA would essentially license the VMBA Fest name to Killington</li> </ul> </li> <li>If Killington decides it isn't interested, the Board agrees to sunset VMBA fest</li> </ul>	
Other business	Please review the Board Contact list and make any updates to your contact information for Board related communication:	All- Please review the Board Contact list and make any

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Next meeting: Jan 7, 6-8pm, Waterbury (Reservoir Restaurant & Tap)